ANGLIA RUSKIN STUDENTS' UNION FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST JULY 2024

Company Limited by Guarantee Number: 08064796 Charity Number: 1148574

ANGLIA RUSKIN STUDENTS' UNION FINANCIAL STATEMENTS

YEAR ENDED 31ST JULY 2024

CONTENTS

	Page
Board of Trustees and Union Information	1
Trustees Report	2 – 9
Independent Auditors' Report	10 - 12
Statement of Financial Activities	13
Balance Sheet	14
Statement of Cash Flows	15
Notes to Financial Statements	16 – 26

TRUSTEE BOARD AND UNION INFORMATION

YEAR ENDED 31st JULY 2024

BOARD OF TRUSTEES

Ramees Nazar - President and Chair of Trustees (Appointed 1 July 2024)

Jeena Thomas – Vice President FHEMS (Appointed 1 July 2024) Sreya Dileepan– Vice President FBL (Appointed 1 July 2024)

Rohan Rajesh – Vice President FAHESS (Appointed 1 July 2024)
Gawdham Melath – Vice President FSE (Appointed 1 July 2024)

Muneeb Iqbal – President and Chair of Trustees (Appointed 1 July 2023, Resigned 30th June

2024)

Nithin-Raj Govindan Krishnan – Vice President FHEMS (Appointed 1 July 2023, Resigned 30th

June 2024)

Adora Siqueira – Vice President FSE (Appointed 1 July 2023, Resigned 30th June 2024) Neelima Muraleedharan Menon – Vice President FBL (Appointed 1 July 2023, Resigned 30th

June 2024

Arya Shaji – Vice President FAHESS (Appointed 1 July 2023, Resigned 30th June 2024)

Richard Halderthay – External Trustee (Chair Of A&G Committee) Teresa Jordan – External Trustee (Chair Of F&R Committee)

Richard Watson - External Trustee

Sian Myers – External Trustee (Chair Of HR & EE Committee)

Ashley Cory - External Trustee

CHIEF

EXECUTIVE

John Valerkou

REGISTERED

OFFICE

East Road Cambridge

CB1 1PT

AUDITORS

Knox Cropper LLP

65 Leadenhall Street

London EC2A 2AD

BANKERS

Lloyds Bank Plc

1 Legg Street Chelmsford Essex CM1 1JS

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

The Trustees (who are also the Directors of the charitable company for the purposes of the Companies Act) present their combined Directors' report and Trustees' annual report, as required by company law, together with the audited financial statements of Anglia Ruskin Students' Union (the company) for the year ended 31 July 2024. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in January 2015. The Trustees and Directors Reports have been combined under the Companies Act 2006.

Aims, objectives and activities

The Union is governed by Articles of Association and the object of the Union is the advancement of education of students at Anglia Ruskin University for the public benefit by:

- Promoting the interests and welfare of students at Anglia Ruskin University during their period of study and representing, supporting, and advising students
- Being the recognised representative channel between students and Anglia Ruskin University and any other external hodies
- Providing social, cultural, sporting, and recreational activities and forums for discussions and debate for the personal development of Anglia Ruskin students.

Our services and activities that we provide shape our work to deliver our strategy. The Students Union is split into the following areas of work.

- Our work in representation supports students to campaign for change and represent their views at all
 levels across ARU. We hold annual elections for a variety of leadership positions. In 2023-24 over 550
 course, faculty, campus, and institutional level representatives were elected, ensuring that our members
 lead the direction of our Union. We saw a further increase in the amount of course representatives this
 year as the University continued to grow.
- Our advice service is an invaluable service to our students providing confidential, independent advice to our students who need assistance and help with navigation of academic regulations, assisting with exceptional circumstances, appeals, academic misconduct, student to student complaints and student to university complaints. We continue to see an increase in demand for the service and this year have seen an increase of over 20% in appointments taking us over 1600 individual appointments for the team.
- The Students' Union provides a large choice of recreational clubs and societies across our campuses for students to join. Our aim has been to grow the number of clubs and societies and the number of students who are members of these groups and societies. Across all of our campus's we exceeded 150 groups and societies with over 3000 student members. These groups are all student-led and, with support from our staff team, ran over 500 events last year both on and off campus. This year we had an extra focus on our course-based societies in conjunction with our strategic theme of 'Improving your learning'. At our Chelmsford campus we have seen a large rise in the number of medical based course societies and these now total 21.

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

- We now run dedicated events across all of our campuses throughout the year supporting our belonging strategic theme. Our events work to bring students together and give them a sense of community. This year we delivered hugely successful welcome weeks in Cambridge, Chelmsford, Peterborough and London. These were delivered during both the September and January intake periods. In addition to this a further welcome week was provided at our London campus in May to welcome the new students who started then. These weeks provide a warm welcome to all new ARU Students, helping them to connect, make friends and prepare for studying at ARU. At these weeks we provide a large number of events aimed to provide a warm welcome to all of our students. Highlights this year included the welcome fairs which saw over 7000 students attending. We continue this provision throughout the year. Highlights within the year were our Winter fairs, end of year celebrations and our Holi events where hundreds of students came together to celebrate Holi.
- This year we focussed on our social spaces in Chelmsford and Cambridge installing more TV's and X boxes
 which have proven to be hugely popular. Alongside this we provide free fruit, porridge and tea and coffee
 making facilities to encourage our students to use the spaces to relax and come together.
- We offer a range of commercial services across our campus's. All campuses can make use of the online shop to purchase stationery and branded clothing. In Chelmsford we run 92 which is a café style operation selling hot drinks and food to students during the day. In the evening, we run many events in the space with a fully licensed bar. In Cambridge we provide 2 retail outlets, one of which closed this year due to the University refurbishing the rear area of campus. Alongside these we have 2 cafes at smaller sites in Cambridge. These 2 cafes are daytime operations selling hot drinks and food. To provide for students struggling with the cost of living we provide a meal for just £1 each day to help them better manage their budgets.
- ARU opened its brand-new ARU Peterborough campus in September 2022. The Students' Union was an
 integral part of this. The team at Peterborough have further grown the Students' Union presence this year;
 running events throughout the year focussing on celebrations, liberation months and craft events. 15 new
 societies have formed with over 200 members. Alongside this the team have elected 35 course reps to
 represent students feedback and concerns back to the University.
- The team in London are split over 2 sites, one in Farringdon and one in East India in docklands. The London team have 2 elected officers who work alongside a team of 6. Over the past 12 months, the London team have overseen 13 student societies who are mainly course based. The team have also run numerous events that are bespoke to London students showcasing diversity, celebrations and employee and skills-based events.
- The Students' Union is now split over 5 different sites, Cambridge, Chelmsford, London, Peterborough and the newest addition Writtle. The University merged with Writtle University College on the 1st of March 2023 forming ARU Writtle and as part of that merger the Students' Union at Writtle became part of ARU Students Union. This was a major piece of work overseeing the merger of staff, finances and activities. Writtle Students' Union now includes a café, bar, suite of societies and activities, alongside a fully elected team of volunteers and a Students' Union president.

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

2023-2024

Our Strategy

This year's focus was on continuing to deliver the 5-year strategic plan for the Students' Union that was launched in September 2020. The Strategic plan is detailed below.

Our Strategy shapes all the work that we do as a Students' Union.

Our vision is to make a difference to every student with our mission for every student to discover new things, build friendships and love their time at ARU.

The work of the Students' Union is divided into 4 different themes (the words you and your refer to the student/s).

Theme 1. Conversations with You – We will have meaningful and honest conversations together, which shapes what we do along your journey

Theme 2 Belonging – We will help you form strong communities and friendships to have fun and feel supported by the University, by us and by each other

Theme 3. Improving your Learning – We will place your education at the heart of our work. Collaborating with you and the University to make a positive impact now and for the students who come after

Theme 4. Broadening your Horizons – We will help you develop and discover your ambitions for the future. We will support you to be brave, resilient and explore opportunities on your journey through ARU

This is underpinned by values that shape our behaviours and our ways of working

- o **Creative** We think outside the box, learn from mistakes and use our imagination.
- Challenging We push ourselves, the University and students to think and do things differently.
- o **Inclusive** We will champion the diversity of our students and of the communities we are part of.
- Sustainable We will champion wellbeing, equality, and justice, make ethical decisions and help to grow a cleaner, fairer planet.
- o **Collaborative** We are better when we work together.

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

Our vision is to make a difference to every student with our mission for every student to discover new things, build friendships and love their time at ARU.

The Students' Union shapes its work and direction through consultation with students. All staff are encouraged to talk to and listen to students to find out their needs. The Students' Union delivers its work through a projects-based system. Projects are shaped from the conversations with students as embedding these strategic conversations at the outset of all of our work, ensures our overall organisational strategy is progressing. This also helps staff to have strategy at the forefront of work day-to-day, as well as at key reflection points (e.g. reporting to board).

The Students' Union aims to have extended its reach to as many students as possible and to ensure that the students feel that the Students' Union is there to support them throughout their university journey.

We use an external insights company to survey our students throughout the year which enables us to track our progress. This year we have seen some declines in our key metrics from this survey.

- 'I am satisfied with my Students Union' Target 49%, achieved 48%
- 'SU communications are relevant to me' Target 48%, achieved 42%

We also track our National Student Survey Score on question 23

The target for this KPI is that the percent of students who agree with the Student Voice questions in the National Student Survey (NSS) are materially above the TEF benchmark. We achieved 71.7% of respondents agreeing with the questions that make up the Student Voice section on NSS. This was not above the benchmark of 74.1%.

As a reminder, the Student Voice section is measured on aggregate scores of the following questions:

- Q22. To what extent do you get the right opportunities to give feedback on your course?
- Q23. To what extent are students' opinions about the course valued by staff?
- Q24. How clear is it that students' feedback on the course is acted on?
- Q25. How well does the students' union (association or guild) represent students' academic interests?

We are nearing the end of our current strategic plan. In the 4 years since its inception, we have seen many changes to the operations of the Students' Union most notably an increase in locations from 3 to 5 and a change in student demographics as our international student population has increased. We believe this is a factor in the shortfall in our performance.

Looking ahead to 2024-25, we will be using the start of this year to develop our new strategic plan, to focus on our size and shape as an organisation and put further focus onto the needs of our students. This is scheduled to be approved by our trustee board in March 2025

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

Financial review

The accounts show an increase to the Union's general unrestricted reserves of £260 (2023: an increase of £188,684).

The Union spent £1,052,968 (2023: £972,058) on Advice and Representation and £609,739 (2023: £576,899) on Student Activities and £493,881 (2023: £333,931) on communications and marketing. The Union's deficit on Student Venues and Entertainments has worsened to £606,394 (2023: £371,634) on a full cost basis.

A designated reserve has been set up to reflect the remaining pension liability of £717,367 which is payable over the next 12 years. The inclusion of the overall pension deficit and other designated reserves results in the total net assets amounting to £485,460 (2023: assets of £483,616).

The Trustees note the Union has ended the financial year with a surplus of £1,844 (2023: Surplus of £256,883) and retained General Reserves, excluding the pension deficit, of £1,034,423 (2023: £1,034,163). The Union had net assets of £485,460 at the year-end (2023: assets of £483,616) and remains financially strong.

At the year end, restricted funds of £56,143 (2023: £40,461) and £16,248 (2023: nil) represent the unspent part of the University grant which has been ring-fenced for use in relation to ARU London and ARU Peterborough respectively.

The Union has a general reserves policy of 3 months operating costs plus the financial implications of the top 5 risks in the union's risk register which follows Charity Commission guidance. We also have an investment policy which invests temporary excess reserves which subject to review enables additional strategic spending. We currently have excess reserves approved by the Trustee Board pending the competition and approval of the new strategic plan.

Structure, Governance And Management

Anglia Ruskin Students' Union (the 'Union') incorporated as a company limited by guarantee (Company no. 08064796) on 10th May 2012, and on 15th August 2012 registered as a new legal entity with the Charity Commission (Charity no. 1148574). The Charitable Company took over the assets and activities of the existing unincorporated Union on 1st September 2012 from which date it commenced operations.

The Trustee Board operates three sub-committees to support their work and decision making. The Finance & Risk Committee oversees the financial and risk management of the Union. The Appointments and Governance Committee oversees the appointment, induction and development of the Board and Senior Management Team of the Union and the HR and Employee Engagement Committee oversees the support and development of employed staff and volunteers. This includes the oversight of the Union's pay structure, which includes the pay & remuneration of senior personnel.

Officer Trustees are elected by the student body; External and Student Trustees are appointed by a constituted Appointments & Governance Committee and their appointment is ratified by Union Council. Trustees receive a full induction into the Union and all categories of Trustee are offered training and development opportunities to support them to be effective in their roles.

The Trustees have paid due regard to guidance issued by the Charity Commission on public benefit and other areas in deciding what activities the Charity should undertake.

The Scheme of Delegated Authority is reviewed annually by Trustees. Delegated authority is given to the Chief Executive to manage the Union by implementing the policy and strategy adopted by and within a budget approved by the Trustees.

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

The Union is principally funded via a block grant from Anglia Ruskin University. The Union works closely with the University and our Strategic Plan, recognising the importance of being a key partner with the University, reflects our desire to work in partnership with the institution to deliver their Corporate Plan.

The Senior Management Team

The Chief Executive is supported by two Directors, and alongside specialist finance, HR and strategic project staff they form the Senior Management Team. This team provides strategic management of the union, manages its operations and provides leadership for the staff and volunteers. The Senior Management Team report to the Board and its sub-committees, ensuring they are kept informed of all aspects of the organisation. The board approve the strategy and budgets for the union.

Key Personnel Salaries

The salaries of key personnel are determined by placing the role within a grade boundary on the Union's pay scale and are subject to the approval of the Trustees. Annually remuneration is reviewed, and appropriate increments are awarded to employees in line with budgets. Each time the Job Description or responsibilities of a role are changed consideration is given to the grade boundary best suited to the responsibilities of that role.

Relationship with the University

The relationship between the University and the Union is established in the Regulations of the University. The Union receives an annual Block Grant from the University, and part-occupies a number of buildings owned by the University. Although the Union continues to generate supplementary funding from various mutual trading activities. it will always be dependent on the University's support. There is no reason to believe that this or equivalent support from the University will not continue for the foreseeable future, as the Education Act 1994 imposes a duty on the University to ensure the financial viability of its student representative body.

Risk Management

The Trustees have examined the major strategic, business and operational risks faced by the Students' Union. A risk register has been established and is updated at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Budgetary and internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants on all activities organised by the Union. These procedures are periodically reviewed to ensure that they continue to meet the needs of the charity.

The Trustees regularly review the Union's key strategic risks to ensure the identified risks, and the associated actions, remain relevant to the Union's developing needs and environment.. The Finance and Risk Committee consider risks at each meeting as circumstances and events unfold and each sub-committee of the Board regularly reviews the risks pertinent to their areas of interest. This year has seen the continued development of the Risk Register by management as it is used in practice, liaising with the Finance and Risk committee's external risk expert as needed.

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

The key strategic risks remain as identified in prior years grouped under the following subjects:

Measuring internal and external risks: Compliance Financial Governance & Strategy Operational Reputation People External Risks

The key strategic risks facing the Union were:

Internal	External
Ongoing Funding	Government Policy – Higher Education Policy (particularly Teaching Excellence Framework and National Student Survey), Non-Higher Education Policy;
University Strategy – Recruitment success & Funding	Legislative Framework – with reference to Charity Law
Merger with Writtle College – ARU merged with Writtle College as of 29 th February 2024 which increased student numbers – the work and risks in this area changed as the project evolved and the deadline approached.	

Networks

ARU Students' Union is affiliated to the National Union of Students. NUS is a confederation of students' unions and affiliation therefore has no impact on the operating policies adopted by ARU Students' Union.

TRUSTEES REPORT

YEAR ENDED 31ST JULY 2024

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees are responsible for preparing the Annual Report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company Law requires the Charitable Company's Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charitable Company and of its incoming resources and application of resources for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles of the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charitable Company will continue to operate.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006 and the provisions of the governing document. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees confirm that, in the case of each of the persons who are Trustees at the date of this report, the following applies:

- So far as each Trustee is aware there is no relevant audit information (information needed by the Charitable Company's auditors in connection with preparing their report) of which the Charitable Company's auditors are unaware; and
- Each Trustee has taken all the steps necessary to make herself/himself aware of any relevant audit information and to establish that the Charitable Company auditors are aware of that information.

Approved by the Trustees on 12th December 2024 and signed on their behalf by:

Ramees Nazar Chair of Trustees

INDEPENDENT AUDITORS REPORT OF THE MEMBERS

Opinion

We have audited the financial statements of Anglia Ruskin Students' Union (the 'charitable company') for the year ended 31st July 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st July 2024 and of its incoming resources and application of resources for the year then ended;
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements;
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITORS REPORT OF THE MEMBERS

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit: or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- The Charitable Company is required to comply with both company law and charity law and, based on our knowledge of
 its activities, we identified that the legal requirement to accurately account for restricted funds was of key significance.
- We gained an understanding of how the charitable company complied with its legal and regulatory framework, including
 the requirement to properly account for restricted funds, through discussions with management and a review of the
 documented policies, procedures and controls.
- The audit team, which is experienced in the audit of charities, considered the charitable company's susceptibility to material misstatement and how fraud may occur. Our considerations included the risk of management override.
- Our approach was to check that all restricted income was properly identified and separately accounted for and to ensure
 that only valid and appropriate expenditure was charged to restricted funds. This included reviewing journal adjustments
 and unusual transactions.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities . This description forms part of our auditor's report.

INDEPENDENT AUDITORS REPORT OF THE MEMBERS

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken, so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report or for the opinions we have formed.

Staffe Golean

Stephen Anderson (Senior Statutory Auditor)
For and on behalf of Knox Cropper LLP, Statutory Auditor
65 Leadenhall Street
London
EC3A 2AD

Date: 12 December 2014

STATEMENT OF FINANCIAL ACTIVITIES

(INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31ST JULY 2024

		Unrestricted General Funds	Restricted Funds	Designated Funds	Total 2024	Total 2023
	Note	£	£	£	£	£
INCOME AND ENDOWMENTS FROM: Donations and Grants						
Block Grant	2	1,856,540	480,000	_	2,336,540	2,138,100
Sports Grant	2	109,360	-	-	109,360	89,800
Other Grants	2	-	47,100	55,249	102,349	41,671
Other Donations	2	-	-	37,909	37,909	· -
Charitable Activities	_					
Student Social Venues	3	345,151	-	-	345,151	354,958
Student Activities	4	23,681	-	66,504	90,185	65,622
Advice and Representation	5		-	-	-	-
Communications and Marketing	6	72,546	-	-	72,546	42,457
Other	_	100,874	10,023	-	110,897	121,040
Total Income	_	2,508,152	537,123	159,662	3,204,937	2,853,648
EXPENDITURE ON:						
Charitable Activities						
Student Social Venues	.3	728,189	120 100	02.450	054 545	
Student Activities	4	404,733	130,198 130,198	93,158	951,545	726,592
Advice and Representation	5	870,691	182,277	74,809	609,740	576,899
Communications and Marketing	6	415,762	78,119	-	1,052,968 493,881	972,058
Revaluation of Pension Provision	15	715,702	70,119	94,959	493,661 94,959	333,931
Total Expenditure	_	2,419,375	520,792	262,926	3,203,093	(12,715)
•	_		320,732	202,320	3,203,033	2,596,765
Net Income/(Expenditure)		88,777	16,331	(103,264)	1,844	256 002
Transfer Between Funds	15	(88,517)	15,599	72,918	1,044	256,883
Net movement in funds		260	31,930	(30,346)	1,844	256 002
			32,330	(30,340)	1/074	256,883
Reconciliation of Funds						
Total Funds brought forward		1,034,163	40,461	(591,008)	483,616	226,733
Funds Carried Forward	200	1,034,423	72,391	(621,354)	485,460	483,616
	-		/		700,700	טנט,כטד

All transactions noted above derive from continuing operations.

The notes on page 16 to 26 form part of these financial statements

BALANCE SHEET

AS AT 31ST JULY 2024

		2024		2023	
	Note	£	£	£	£
FIXED ASSETS Tangible Assets	11		52,323		22,542
CURRENT ASSETS Stocks Debtors Cash at Bank and In Hand	12	33,427 128,208 1,251,378 1,413,013		31,249 108,583 1,265,483 1,405,315	
CREDITORS: Amounts falling due within one year	13	(305,592)		(300,580)	
NET CURRENT ASSETS			1,107,421		1,104,735
CREDITORS: Amounts falling due after more than one year			(674 <u>2</u> 94)		(643,661)
Pension Provision	14		(674,284)		(043,001)
Total Net Assets/(Liabilities)			485,460		483,616
Represented by:					
Restricted Funds	15		72,391		40,461
Unrestricted Funds General Reserves Designated Funds	15 15		1,034,423 (621,354)		1,034,163 (591,008)
			485,460		483,616

These financial statements were approved by the Board of Trustees on 12^{th} December 2024 and are signed on their behalf by:

John Valerkou Chief Executive Ramees Nazar President

The notes on pages 16 to 26 form part of these financial statements

Registered Company Number: 08064796

STATEMENT OF CASH FLOWS

AS AT 31ST JULY 2024

	Notes	2024 £	2023 £
Cash Flows from Operating Activities Net movement of funds for the period		1,844	256,883
Adjustments for: Depreciation Write off of fixed asset investment Interest received from investments	11	22,343 - -	19,675 - -
Decrease/(Increase) in Stock Decrease/(Increase) in Debtors Increase/(Decrease) in Pension Provision Increase/(Decrease) in Other Creditors Net Cash used in Operating Activities	13 14, 15 14	(2,178) (19,625) 22041 13594 38,019	1,029 (47,740) (67,217) (5,647) 156,983
Cash Flows from Investing Activities Interest received from investments Payments to acquire fixed assets Net Cash used in Investing Activities	11	(52,124) (52,124)	(17,821) (17,821)
Cash Flows from Financing Activities Loan repayments Net Cash used in Financing Activities			
Change in cash and equivalents in the period Cash and equivalents at the start of the period Cash and equivalents at the end of the period		(14,105) 1,265,483 1,251,378	139,162 1,126,321 1,265,483

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST JULY 2024

1. ACCOUNTING POLICIES

Basis of Accounting

The financial statements have been prepared in accordance with the recommendations of the Statement of Recommended Practice: 'Accounting and Reporting by Charities' (SORP 2015), the Companies Act 2006 and UK Accounting Standards, including FRS 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland.

Anglia Ruskin Students' Union constitutes a public benefit entity as defined by FRS 102. The trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern.

Income recognition

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Donations are recognised when Anglia Ruskin Students' Union has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accrual basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings based on the number of personnel in each area of charitable activity.

Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

Operating Lease Agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight-line basis over the period of the lease.

Pension costs

Anglia Ruskin Students' Union participates in the Student Union Superannuation Scheme, a defined benefit scheme which is externally funded and contracted out of the State Second Pension. The scheme is now closed to future accrual. The fund is valued at least every three years by a professionally qualified independent actuary with the rates of contribution payable being determined by the scheme trustees on the advice of the actuary. The scheme is a multi-employer scheme and operates as a pooled arrangement with contributions paid at a centrally agreed rate. As a consequence, no share of the underlying assets and liabilities can be directly attributed to the Union. In these circumstances, contributions are accounted for as if the scheme were a defined contribution scheme based on actual contributions paid though the year.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST JULY 2024

1. ACCOUNTING POLICIES (Continued)

Taxation

No provision is made in these accounts for tax as the Union is entitled to the exemptions available to charities provided all income is applied for charitable purposes.

Tangible fixed assets and depreciation

Fixed assets are stated at cost less accumulated depreciation. Assets are not capitalised below £1,000 cost per item. Depreciation is charged on a straight-line basis over their estimated useful life as follows:

•	Fixtures and Fittings	5	years
•	Office Furniture and Furniture	4	years
•	IT/Technical Equipment	3	years
•	Commercial Equipment	3	years

Investments

Fixed asset investments are stated at cost less impairment.

Stocks

Stocks are valued at the lower of costs and net realisable value, after making allowance for obsolete and slow - moving stock.

Fund accounting

Restricted funds comprise income received to be used in accordance with specific instructions imposed by donors, less associated costs. The aim and use of each restricted fund is set out in the notes to the accounts where material.

Unrestricted funds are funds available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Designated funds are set aside at the discretion of the Trustees for specific purposes and include balances allocated to individual clubs and societies. They would otherwise form part of the general reserves.

2. GRANTS

	Unrestricted	Restricted	Designated	Total 2024	2023
	£	£	£	£	£
Grants From University					
Block Grant	1,856,540	480,000	-	2,336,540	2,138,100
Sports and Societies Grant	109,360	-	-	109,360	89,800
Other Grant	· •	47,100	55,249	102,349	41,671
Other Donations	-	· -	37,909	37,909	-
	1,965,900	527,100	93,158	2,586,158	2,269,571

The University also provide the Union with rent free accommodation, in accordance with an informal licence agreement. The value of this in-kind benefit has not been valued and included in the accounts.

The restricted income represents parts of the University funding which is ring fenced for use in relation to ARU London, ARU Peterborough and ARU Writtle. See Note 16.

The designated income of £55,249 relates to the University commitment to support the cafes in Compass House and Young Street. The designated Other Donations is the amount of cash held by Writtle College Union at the time it merged with ARSU.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

3. STUDENT SOCIAL VENUES

	2024					2023
	Bars	Café	Retail	Entertainment	Total	Total
	£	£	£	£	£	£
Sales	92,669	166,163	83,952	2,367	345,151	354,958
Cost of Sales	(29,747)	(104,582)	(53,978)	-	(188,307)	(179,285)
Gross Profit	62,922	61,581	29,974	2,367	156,844	175,673
Staff Salaries and Wages	(79,825)	(136,273)	(66,397)	(56,614)	(339,109)	(248,455)
Other Direct Costs	(22,336)	(21,090)	(7,126)	(39,287)	(89,839)	(59,765)
Support Costs	(83,573)	(83,573)	(83,572)	(83,572)	(334,290)	(239,087)
	(122,812)	(179,355)	(127,121)	(177,106)	(606,394)	(371,634)

4. STUDENT ACTIVITIES

			2023		
	Unrestricted	Restricted	Designated	Total	Total
	£	£	£	£	£
Income	23,681	-	66,504	90,185	65,622
Direct Costs	(57,868)	-	(74,809)	(132,677)	(130,415)
Staff Salaries and Wages	(142,773)	-	-	(142,773)	(131,325)
Support Costs	(204,092)	(130,198)	-	(334,290)	(315,159)
	(381,052)	(130,198)	(8,305)	(519,555)	(511,277)

5. ADVICE AND REPRESENTATION

			2023		
	Unrestricted	Restricted	Designated	Total	Total
	£	£	£	£	£
Income	-	-	-	-	-
Direct Costs	(61,433)	-	-	(61,433)	(67,549)
Staff Salaries and Wages	(523,529)	-	-	(523,529)	(513,277)
Support Costs	(285,729)	(182,277)	-	(468,006)	(391,232)
	(870,691)	(182,277)	_	(1,052,968)	(972,058)

6. COMMUNICATIONS AND MARKETING

			2023		
	Unrestricted	Restricted	Designated	Total	Total
	£	£	£	£	£
Income	72,546	-	_	72,546	42,457
Direct Costs	(109,281)	-	-	(109,281)	(70,160)
Staff Salaries and Wages	(184,026)	-	-	(184,026)	(122,493)
Support Costs	(122,455)	(78,119)	-	(200,574)	(141,278)
.,	(343,216)	(78,119)	-	(421,335)	(291,474)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

7. SUPPORT COSTS

7. 55.1 GR. 655.5	****	2023			
	Unrestricted	Restricted	Designated	Total	Total
	£	£	£	£	£
Central Services Salaries and Wages	(510,285)	(394,932)	-	(905,217)	(762,328)
Pension Levy	(5,661)	-	-	(5,661)	(3,221)
Premises and Equipment Costs	(23,056)	(14,282)	-	(37,338)	(59,800)
Administration and Finance	(208,028)	(107,046)	-	(315,074)	(178,059)
Human Resources and Payroll	(29,085)	(4,532)	-	(33,617)	(19,611)
Professional Fees	(31,153)	-	-	(31,153)	(43,337)
Governance	(9,100)	-	-	(9,100)	(20,400)
	(816,368)	(520,792)	-	(1,337,160)	(1,086,756)
Apportioned to:					
Student Social Venues	(204,092)	(130,198)	-	(334,290)	(239,087)
Student Activities	(204,092)	(130,198)	-	(334,290)	(315,159)
Advice and Representation	(285,729)	(182,277)	-	(468,006)	(391,232)
Communications and Marketing	(122,455)	(78,119)	-	(200,574)	(141,278)
·	(816,368)	(520,792)	-	(1,337,160)	(1,086,756)

8. STAFF COSTS

	2024	2023
	£	£
Salaries and Wages	1,699,028	1,406,884
Employers NI	148,081	132,563
Pension Contributions (current employees)	80,215	59,821
Pension Levy	5,661	3,221
Student Staff	167,330	178,610
Staff costs current	2,100,315	1,781,099
Pension Contributions (past deficit)	94,960	(12,715)
	2,195,275	1,768,384

No redundancy payments were made during the year (2023: nil).

The average number of employees (full time equivalents) during the period amounted to 60 (2023: 54). One employee earned emoluments between £80,000 and £90,000 (2023: 1).

Key management personnel consists of 6 persons whose combined employee benefits including pensions amounted to £275,620 in 2024 (2023: 7 people, £276,290).

Officer trustees receive remuneration for their services as officers of the Union and the amounts paid during the period are set out in note 21. No other trustee received remuneration for their services (2023: nil). Expenses amounting to £65 were reimbursed to the trustees during the period (2023: £205).

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

9. PENSIONS

The Union participated in the Students' Union Superannuation Scheme, which is a defined benefit scheme whose membership consists of employees of students' unions and related bodies throughout the country. Benefits in respect of service up to 30th September 2003 are accrued on a "final salary" basis, with benefits in respect of service from 1st October 2003 accruing on a Career Average Revalued Earnings (CARE) basis. With effect from 30th September 2011 the scheme closed to future accrual.

The most recent valuation of the scheme was carried out as at 30th June 2022, with the report published in mid-2023 showed that the market value of the scheme's assets was £106.7m. These assets represented 44% of the value of benefits that had accrued to members after allowing for expected future increases in earnings. The deficit on an ongoing funding basis amounted to £136.6m.

The 2022 valuation recommended a contribution requirement by each Union expressed in monetary terms intended to clear the on-going funding deficit over a period of 13 years from October 2023 (to May 2037) and will increase by 5% each year. These contributions also include an allowance for cost of the on-going administrative and operational expenses of running the scheme. These rates applied with effect from 1 October 2023. In accordance with FRS 102 provision has been made for the discounted value of contributions payable. Surpluses and deficits which arise at future valuations will also impact on the Unions future contribution commitment. In addition to the above contributions, the Union also pays its share of the schemes levy to the Pension Protection Fund, as per Note 8. The discount rate applied was 5.0% (2023: 5.4%).

The net present value of the contributions that Anglia Ruskin Students' Union have agreed to pay over the next 12 years represents a liability at the year-end of £717,367 (an increase of £22,041 from 2022/23) see note 16. The increase in liability is due to the unwinding of the discount for the last year being more than the monthly payments made towards the funding deficit. The total contributions paid into the scheme in respect of the funding deficit for the period ended 31st July 2024 amounted to £72,918 (2023: £54,057).

The Union now participates in a further two pension schemes; the NUSPS Pension Scheme, a defined contribution scheme, of which 6% of gross salaries are paid in by the Union and 6% of net salaries are paid in by employees and the AEGON pension scheme, of which 3% of gross salaries are paid in by the Union and 5% of net salaries are paid in by employees.

The total contributions paid into these further schemes by the Union in respect of eligible employees for the year ended 31st July 2024 amounted to £80,215 (2023: £59,821) see note 8.

10. NET INCOMING RESOURCES FOR THE PERIOD

This is stated after charging:

2024	2023
£	£
22,343	19,675
9,500	9,000
6,743	4,662
	£ 22,343 9,500

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

11. TANGIBLE FIXED ASSETS

	Office Equipment & Fittings £	Bars £	Other Assets £	Total £
COST				
At 1 st August 2023	87,466	23,354	26,977	137,797
Additions	52,124	<u>-</u>		52,124
At 31st July 2024	139,590	23,354	26,977	189,921
DEPRECIATION				
At 1st August 2023	65,759	23,354	26,142	115,255
Charge for the year	21,508		835_	22,343
At 31st July 2024	87,267	23,354	26,977	137,598
NET BOOK VALUE At 31 st July 2024	52,323	_	· -	52,323
At 31 July 2024	<i>J2,323</i>			
At 31st July 2023	21,707	_	835	22,542

12. DEBTORS

	2024		20	23
	£	£	£	£
Trade Debtors: Due from the University Other	105,208 21,235		93,595 6,378	
		126,443		99,973
Other Debtors VAT		6,558 (4,793) 128,208		11,878 (3,268) 108,583

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

13. CREDITORS: Amounts falling due within one year

	2024		2023	
	£	£	£	£
Trade Creditors:				
Due to the University	32,275		32	
Other	34,659		37,773	
		66,934		37,805
Other Creditors including Taxation and				
Social Security:				
PAYE and Social Security	36,204		67,423	
Pension Liability	43,083		51,665	
Accruals	159,371		143,687	
		238,658		262,775
		305,592		300,580

14. CREDITORS: Amounts falling due after more than one year

	2024	2023
	£	£
Pension Liability	674,284	643,661
	674,284	643,661

The pension liability is due to be paid over the next 12 years and is based on information provided by the SUSS. The Pension Liability is repayable over the following periods:

	2024	2023
	£	£
Due Within One Year	43,083	51,665
Between Two and Five Years	270,802	204,025
More Than Five Years	403,482	439,636
	<u>717,367</u>	695,326

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

15. FUNDS

	Balance Brought Forward	Income	Expenditure	Transfers	Balance Carried Forward
	£	£	£	£	£
Restricted Funds					
ARU London	40,461	338,423	(322,741)	-	56,143
ARU Peterborough	-	142,097	(125,849)	-	16,248
ARU Writtle	-	56,603	(72,202)	15,599	_
_	40,461	537,123	(520,792)	15,599	72,391
_					
Designated Funds					
Clubs and Societies	74,114	66,504	(74,809)	-	65,809
Other Sports	30,204	-	-	-	30,204
Writtle Merger	-	37,909	(37,909)	-	-
Cafés	-	55,249	(55,249)	-	-
Pension Liability	(695,326)	_	(94,959)	72,918	(717,367)
_	(591,008)	159,662	(262,926)	72,918	(621,354)
Unrestricted Funds					
General Reserves	1,034,163	2,508,152	(2,419,375)	(88,517)	1,034,423
Total Reserves	483,616	3,204,937	(3,203,093)	-	485,460

The ARU London, ARU Peterborough and ARU Writtle restricted funds represent unspent parts of the University grant which are ring fenced for use in relation to ARU London, ARU Peterborough and ARU Writtle.

The designated funds have been established for use for the following purposes:

Clubs and Societies Balances: Funds raised through membership, fundraising etc. by University clubs and societies are ring fenced by the individual clubs and societies for their own use.

Other Sports Balances: The policy of the Union is that any surplus on these funds are ring fenced and are to be allocated by the students.

Writtle Merger: The amount of cash held by Writtle College Union at the time of the merger was set aside to help cover the cost of ARU Writtle activities post merger.

Cafe Funding: Funds provided by the University that allowed the Union to take over operation of two cafes on the Cambridge campus that run at a deficit.

Pension Liability: These funds represent the pension liability as set out in note 9. Contributions are paid out of general reserves and then allocated against the pension liability via reserve transfer.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

16. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted Funds £	Designated Funds £	Unrestricted Funds £	Total Funds 2024 £
Non-Current Assets	-	-	52,323	52,323
Net Current Assets	72,391	52,930	982,100	1,107,421
Creditors due after one year	-	(674,284)	-	(674,284)
	72,391	(621,354)	1,034,423	485,460

ANALYSIS OF NET ASSETS BETWEEN FUNDS (COMPARATIVE)

	Restricted Funds £	Designated Funds £	Unrestricted Funds £	Total Funds 2023 £
Non-Current Assets	-	-	22,542	22,542
Net Current Assets	40,461	52,653	1,011,621	1,104,735
Creditors due after one year		(643,661)	-	(643,661)
	40,461	(591,008)	1,034,163	483,616

17. COMMITMENTS UNDER OPERATING LEASES

At 31st July 2024 the following operating lease payments are committed to be paid

	Assets Other Than Land & Buildings		
	2024	2023	
Expiring:	£	£	
Within 1 year	2,838	-	
Within 2 to 5 years	11,295	22,392	
	14,133	22,392	

18. DONATIONS

The Union made no donations to external bodies during the year. Where collections were made by students on behalf of various charities and lodged with the Union, we acted as their agent in remitting the funds to the designated charity.

19. TAXATION

The charity is not liable to corporation tax as it is entitled to the exemptions available to charities where income earned is applied for charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

20. RELATED PARTY TRANSACTIONS

The Union's relationship with Anglia Ruskin University is governed by the Education Act 1994, under which the Governing Body of the University has a legal requirement to, inter alia, ensure the financial affairs of the Union are properly conducted. The Union is also dependent upon the University for financial support. During the year the Union was in receipt of a block grant of £2,336,540 (2023: £2,138,100), a designated Sports grant of £109,360 (2023: £89,800) and further grants of £55,249 (2023: £41,671) to allow the Union to take over cafes previously operated by the University without additional financial liabilities, and £47,100 to support the Union with the extra costs incurred during the merger with Writtle College. In addition, the Union occupies its building on a rent-free basis under an informal licence subject to the Union maintaining the building in a good state of repair. Amounts due to and from the university are set out in notes 13 and 14.

The sabbatical members of the Trustee Board receive remuneration for their services as provided for within the Constitution. The total amount payable for the officers during the year was £137,975 (2023: £130,216).

21. NON-ADJUSTING POST BALANCE SHEET EVENT

HMRC have challenged the VAT treatment of catering at ARSU's bars and the SU have paid £26,187 to settle the bill to avoid further fines and penalties. ARSU disagrees with this assessment and have commenced an appeal, with the support of NUS. It is currently unclear what the outcome of the appeal will be, and several other Student Unions are also affected.

Additionally, HMRC have started a routine VAT review covering all elements on the VAT returns across the whole Union. Some errors have been identified on categorisation, and so far a liability of £10,500 has been agreed for three quarters ending in 2020, and this has been included in accruals. The remaining quarters are still being investigated and so their liability is too uncertain to be recognised at this stage. It is anticipated that it will not exceed £100,000.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31ST JULY 2024

23. COMPARATIVE SOFA 2023

		Unrestricted General Funds	Restricted Funds	Designated Funds	Total 2023
	Note	£	£	£	£
INCOME AND ENDOWMENTS FROM: Donations and Grants					
Block Grant		1,818,100	320,000	-	2,138,100
Sports Grant		89,800	-	-	89,800
Other Grants Charitable Activities		-	-	41,671	41,671
Student Social Venues		354,958			254.050
Student Activities		10,535	-	- 55,087	354,958 65,622
Advice and Representation		-	-	55,067	05,022
Communications and Marketing		42,457	-	_	42,457
Other		120,365	675	-	121,040
Total Income		2,436,215	320,675	96,758	2,853,648
EXPENDITURE ON: Charitable Activities					
Student Social Venues		574,667	71,623	80,302	726,592
Student Activities		433,711	94,412	48,776	576,899
Advice and Representation		854,857	117,201	-	972,058
Communications and Marketing Revaluation of Pension Provision		291,608	42,323		333,931
Total Expenditure		2 154 042	225 550	(12,715)	(12,715)
Total Experiature	-	2,154,843	325,559	116,363	2,596,765
Net Income/(Expenditure)		281,372	(4,884)	(19,605)	256,883
Transfer between Funds	_	(92,688)	-	92,688	
Net movement in funds	-	188,684	(4,884)	73,083	256,883
Reconciliation of Funds					
Total Funds brought forward	=	845,479	45,345	(664,091)	226,733
Funds Carried Forward	=	1,034,163	40,461	(591,008)	483,616